

W. WESLEY GROVER, PE

MANAGING CONSULTANT – CONSTRUCTION CONSULTING

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EDUCATION

B.S. in Civil Engineering
Purdue University

MBA in Finance, Indiana University

ACCREDITATIONS

Professional Engineer LICENSED IN CALIFORNIA
Certified Construction Auditor
Construction Control Professional

MEMBERSHIPS

National Association of Construction Auditors
Claims and Litigation Management Association
American Society of Civil Engineers
Illinois Society of Professional Engineers
National Society of Professional Engineers
Village of Lincolnshire Architectural Review Board, Past Chairman

EXPERTISE

Damage Analysis
Schedule Delay Analysis
Productivity Analysis
Analysis and Preparation of Claims
Negotiation
Mediation, Arbitration, and Trial Support

Wesley Grover, Managing Consultant at Aperture, has more than 36 years of experience in analyzing and preparing claims relating to construction matters, government contracts, business interruption, lost profits, construction cost audits, valuation, the value of the loss of use, inappropriate financial transactions, and environmental matters, as well as management consulting services.

Mr. Grover has also testified as an expert witness concerning economic damages related to construction, operating and maintenance costs, business interruption, business valuation, lost profits, repair and restoration costs, betterment, employment wage, inappropriate financial transactions, and discrimination costs, as well as trade secret related matters. He has also presented analyses to various parties including U.S. Department of Justice, U.S. Attorney's Office, Office of the Inspector General, and States Attorneys General.

Mr. Grover is experienced in various industries, including infrastructure projects such as highway, railway, electric transmission lines, pipelines, electric power (nuclear, gas, biomass, solar voltaic and solar thermal), as well as educational campuses, steel production, commercial and residential construction, parking lot, medical facilities, casinos, manufacturing facilities, shipping and port facilities, drydocks, aircraft development projects (DOD and commercial), building inspection, restaurant and banquet facilities, hotel, apartment, condominium, real estate, environmental cleanup, and state-operated healthcare programs.

Prior to joining Aperture, Mr. Grover worked with several consulting firms providing financial and engineering-related consulting services, in the litigation and business management arena, to numerous clients in a variety of industries. He is also a former structural engineer with the Bechtel Power Corporation, where he performed engineering design, modification, inspection, and startup testing activities on several nuclear power plants that were under construction or down for maintenance.

WORK EXPERIENCE

Aperture, LLC, Denver, CO, January 2026 – Present, Managing Consultant

Grover Consulting Ltd., Lincolnshire, Illinois, 2025 – 2026, Owner & President

FTI Consulting, Chicago, Illinois, 2018 – 2025, Managing Director

Exponent, Illinois, 2009 – 2017, Senior Manager

Strategy, LLC, Sept. 2006 – Aug. 2009, Vice President

Grover Consulting, Ltd., Feb. 2002 – Sept. 2006, Owner & President

Tucker Alan, 1994 – 2002, Executive Consultant

Peterson Consulting, 1987 – 1994, Consultant/Executive Consultant

Bechtel Power, 1982 – 1985, Structural Engineer

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Last revised: October 6, 2026

REPRESENTATIVE PROJECT EXPERIENCE – PARTIAL LISTING

- Conducted construction cost audits on numerous projects, ranging in size from small remodeling projects to large multiyear capital improvement projects. Audits were performed during construction as well as at project closeout.
- Conducted analyses of energy savings performance contracts (ESPC). Assessing contracting, energy conservation measures, invoicing and energy savings calculations on projects.
- Conducted analyses of repair and restoration related costs as a result of construction, design and material defects, fire loss, water intrusion, mold and other causes.
- Conducted reviews of bids for omissions and errors in both the cost and schedule areas of projects as well as performed reviews of the actual costs charged to projects.
- Conducted reviews and analyses of construction impacts, cost overruns and projected costs to complete projects to assist investment firms in analyzing financing strategies.
- Supervised performance of schedule analyses including determination of critical path, identification of events delaying projects, determination of causation of delay and allocation of impacts to the responsible party(s).
- Performance of analyses and reviews has been associated with solar power generation systems (voltaic and thermal), port facilities, sports arenas, hotel renovation, steel production and fabrication, residential buildings (single-family, apartment, townhomes and condominium), cogeneration plants, transit systems, manufacturing facility, casinos, parking structure, water distribution systems and others.
- Performed analyses of developmental design and manufacturing contracts to determine the impacts associated with constructive change orders, formal change orders, superior knowledge issues, supplier and vendor delays, disruptions, inefficiencies, and acceleration. Analyses included both schedule and cost impacts on both self-performed and subcontractor and supplier scope.
- Assisted in the preparation of claims for reimbursement of costs associated with contract restructuring and terminated contracts including performance of schedule analyses to identify delay impacts and periods of concurrency. Conducted analyses to determine causation of impacts and identification and quantification of periods of compensable delay.
- Analyzed contract and design changes as well as both submitted and outstanding claims by contractor on lump sum bid. Quantified impacts of potentially fraudulent claim submissions by contractors and subcontractors. Acted as contract manager for prime manager, prepared submissions to government for outstanding claims and payment applications, reviewed claims and correspondence submitted by government and subcontractor, and advised counsel and contractor of recommended actions and responses.
- Analyzed contractors' costs pertaining to requests for equitable adjustment associated overseas construction of electrical substations and U.S. embassies. Analysis included assisting contractors in preparing REAs as well as reviewing the costs on behalf of the government.
- Retained by an electric utility company to review the repair costs and schedule related to an accidental outage resulting from a turbine failure. Analysis included the examination of the approximately $270 million in repair costs to determine the costs associated with expediting the repair efforts. Also reviewed costs associated with specific issues for which the insurance company denied reimbursement.
- Retained by large electric transmission company to analyze proposed project budget and schedule and associated risks for construction of several high voltage

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transmission line projects. The evaluation included assessment of multiple routes and tower options.

- Prepared analyses, on behalf of the project owner, of the impact on construction costs and operating and maintenance costs that were the result of improper advice and design that was provided by the project's construction manager/design engineer. The project involved the design and construction of an islanded cogeneration power plant that was cancelled after a substantial portion of the construction was completed. The jury awarded the full claimed amount (over $52 million) to the owner.
- Assisted in the defense of defective design, material and workmanship claims associated with cogeneration facilities including performance of analysis to determine impact of improper assembly and operation.
- Performed analysis comparing the economics and environmental factors, in the United States as well as worldwide, of operating nuclear-powered generating plants or those of alternate fuel generating plants.
- Assisted utility in prudence review of the construction of nuclear power plants including the causes for, and amount of, various cost increases and schedule delays.
- Assisted utility in the review of plant operating records to determine the root causes for the operating and maintenance cost expenditures incurred during an extended plant outage.
- Analyzed claims for lost profits and repair costs associated with the shutdown of a steel plant due to equipment failure and subsequent crane tip during the repair effort.
- Analyzed lost profits on terminated contracts and projected future contracts, as well as the impact on the business valuation as a result of the lost contracts.
- Directed and conducted the analysis of pipe fabrication related to the construction of a propane dehydrogenation plant located in the United States. The analysis included consideration for engineering, shop drawing development, material procurement, fabrication, delivery and installation as it relates to the overall project critical path.
- Analyzed repair and restoration costs as well as business interruption costs that resulted from an electrical power failure. Services were provided to a government entity.
- Analyzed individuals' lost income and pension benefits associated with employment related disputes, including wage discrimination, lack of payment for overtime and minimum wages issues.
- Analyzed impact of paying wage premiums to maintain production schedule and collection of accounts receivable due to union's actions.
- Analyzed financial transactions of foreign company to identify and quantify funding sources, distribution of funds, and expenses incurred to determine if minority partner was receiving appropriate share of income.
- Assisted international port facility in identification and quantification of financial losses resulting from a major earthquake. Analysis of losses included repair and replacement costs, lost revenue, productivity impacts, additional expenses and usage fees, and toxic substance removal costs.
- Analyzed apartment complex project operation to evaluate weather-related impacts and subsequent retrofit work. Evaluation included analyses of unit vacancies, additional expenses, concessions, lost parking revenue, among other items.
- Analyzed fire related impacts on several businesses. Also analyzed impact of management changes on minority shareholder value, including business valuation, and related lost profits.

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- Analyzed impact of trade secret and patent related theft, including business valuation and related lost profits.
- Identification and quantification of inappropriate financial transactions perpetrated against corporations via various schemes, including price gouging, kickbacks, formation of straw man entities, creation and use of false invoices and documentation, and diversion of goods and services for personal benefit.
- Review of policies and procedures used by project personnel and identify adherence to policies and procedures as well as gaps resulting in unanticipated financial and performance risks.
- Analyzed maintenance and construction services of several state agencies. Analyses included level of personnel experience, use of tracking and planning mechanisms, cost of operations, organizational structure, contracting effort, and budgeting and schedule performance. Assisted agencies in structuring plans to reduce costs, increase service, streamline operations and avoid or reduce the impact of disputes. Also assisted state agency in identifying methods to reduce energy consumption, maximize use of federal or state funding streams and utilization of alternative project financing mechanisms.
- Conducted a review of potential economic impacts resulting from modifications necessary to correct alleged defective design and subsequent limitations on the use of a structure. Review included identification of loss of customers, increase in operational costs and impact on the useful life of the structure.

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